

Board of Directors (in Public)

Item 6.1.2a

Subject: Integrated Performance Committee BAF Key Issues Report
Date of Meeting: 31st May 2023
Presented by: Louise Robson, Chair Integrated Performance Committee
Meeting Held: 20th April 2023

This report sets out the key assurances, risks and actions from the recent committee meeting.
 Areas for escalation to the Board of Directors are included below as required.

Agenda Item	Lead Exec	Assurance Received	New/ Emerging Risks	Actions/ Comments
5.1 Finance report including CIP	KE	<p>Update provided on the Trusts financial performance for the 2022/23 financial year, with a surplus that is £1,806k above plan, consistent with the forecast agreed previously.</p> <p>The Trust was also able to maximise capital expenditure in line with the plans agreed at the start of the year and continues to hold strong cash balances.</p>	Inflationary pressures and CIP delivery anticipated to continue into the new financial year.	Annual planning has considered risks and made provision for inflation. Trajectories for CIP identification have been set.
6.1 End of year performance	JM	End of year Operational Performance presentation outlining the key risks and mitigations	Continued focus on long waiters, Cancer and Admin	Areas of concern have been identified through annual planning and actions in place to mitigate risks.
Cancer	JM	Presentation outlining position against cancer performance targets.	<p>Cancer targets have seen a decline in 22/23 with demand increase, capacity constraints and workforce challenges.</p> <p>The main area of concern for cancer performance is with the Faster Diagnostic</p>	<p>Diagnostic waiting times are being monitored and actions taken to reduce waiting times and support the recovery of the cancer position.</p> <p>Cancer action plan currently being finalized.</p>

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			Target and the ability to achieve 7 day waits for CT guided biopsy and EBUS.	
Long Waiters		Presentation outlining position against trajectory.	Industrial Action resulting in all non-emergency cardiac activity being cancelled. Some critical care capacity pressures also noted.	Monitoring of action plan and TCI management.
Typing		Presentation outlining current risks and improvement plan progress.	Increased pressures in PA team associated with annual leave, sickness and impact of Induction action.	Non recurrent support agreed for 23/24. Safer Waiting List Management work will now monitor admin improvements. Implementation of EPRO anticipated June 2023, which offers improved reporting functionality.
6.2 Current Risks				
Anaesthetic Capacity	JM	Update provided on Anesthetic capacity	Issues relating to workforce sickness, which has meant an inability to cover all session within month, even with support	Actions in place to mitigate.
Industrial Action	JM	Update provided on the impact of industrial action	Key risks include; elective activity plan, patient experience, performance and financial	Command & control structures in place for planning & monitoring. Weekly Performance reviewed through both divisions and Trust performance meeting.
Safe Waiting List Management	JM	Update provided on incidents that have come to light with administrative processes in the Trust.	Issues have caused delays in patient pathways	Work underway in developing an improved approach to Safe Waiting List Management.
7.1 Update on 2023/24 Operational and Financial Plans	KE/JM	Update provided on the operational and financial plans for 2023.	System financial and performance expectations being monitored and picked up through the annual planning group.	Final financial plan submission extended to 4 th May 2023.